

## **Royal Docks Enterprise Zone Programme Board**

Date of meeting: **26 July 2017**

Title of report: **Update on Royal Docks Detailed Delivery Plan Consultant Procurement**

To be presented by: **Jody Tableporter, Area Programme Manager, LBN/Royal Docks Delivery Team**

Cleared by: **David Lunts, Executive Director – Housing and Land, GLA; and  
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Classification: **Public**

### **1 Executive Summary**

- 1.1 Investment is required in infrastructure, economic development, place-making and regeneration activity, to accelerate and maximise the potential of the Royal Docks Enterprise Zone (EZ) and, critically, to achieve an early business rate income stream that will be recycled locally.
- 1.2 It has been agreed that the Greater London Authority (GLA) and London Borough of Newham (LBN) would appoint a consultant or consortium to prepare a comprehensive five-year Detailed Delivery Plan, setting out the detail of the investment. Further information in relation to the procurement of consultant(s) is set out below.

### **2 Recommendation**

- 2.1 That the EZ Programme Board note the work underway with consultants to secure effective bids for the Detailed Delivery Plan work.

### **3 Introduction and Background**

- 3.1 The Mayor of London and the Mayor of Newham have recently entered into a legal agreement which ensures that the first £380m of business rates generated will be spent in, or to the benefit of, the EZ.
- 3.2 In 2015 the GLA, LBN and TfL jointly commissioned a team of consultants from ARUP to identify what action and investment is necessary to accelerate and maximise the regeneration potential of the EZ. They produced an

Infrastructure Delivery Plan for the lifetime of the EZ which makes the case for a schedule of early investments, including 36 key priority projects to unlock and accelerate development and make the EZ a success.

- 3.3 Further work is now required to prepare an EZ Detailed Delivery Plan for the first five-year delivery period. It was agreed in MD 2049 that this detailed work will be undertaken by a multidisciplinary consultant team and managed by a new Royal Docks Delivery Team, which is currently being established. The key objective of the team will be to manage the preparation and implementation of the EZ Detailed Delivery Plan, the funding strategy, and to implement a package of early delivery projects and initiatives to promote the Royal Docks.

## **4 Issues for Consideration**

- 4.1 The Detailed Delivery Plan will:

- Identify and scope the projects, initiatives and resources required to ensure the successful redevelopment of the EZ;
- Underpin the business case to secure funding to pay for them; and
- Provide an evaluation and monitoring framework to enable the ongoing assessment and reporting of the success of the implementation of the plan.

- 4.2 As outlined above, the Royal Docks Delivery Team is now in the process of procuring the consultant/consortium, and progress is as follows:

- A consultant briefing event was held on 30 June 2017. Submissions are due 21 July 2017;
- The information provided at the briefing focused the consultants' efforts, in particular to: produce three options/packages of projects for consideration, focus on a five-year horizon (whilst establishing the area's long-term profile) and ensure that the whole is greater than the sum of the parts;
- Consultant questions suggested that some clarification was required, particularly regarding overlap with prior/ongoing work with ARUP (infrastructure projects list) and with Cushman and Wakefield (the EZ financial model); and
- The EZ team therefore made available to bidders a Consultant Clarification document to ensure that the responses address the Detailed Delivery Plan requirements.

- 4.3 A presentation will be given at the meeting.

## **5 Equality Comments**

- 5.1 Equality considerations will be taken into account at all stages of the procurement process and commission.

## **6 Risks Arising / Mitigation**

- 6.1 The main risk is that the quality of submitted bids is insufficient. This is being mitigated by ensuring that the consultant teams have been sufficiently briefed and clarifications from the consultant teams are being answered.

## **7 Financial Comments of the Executive Director Resources, GLA**

- 7.1 The costs of the proposed consultant will be met from the revenues already secured for the EZ through the growth in business rates income since April 2013. The associated expenditure was approved as part of the wider Royal Docks project approval in Mayoral Decision 2049.

## **8 Next Steps**

- 8.1 The next steps following consideration by the EZ Programme Board are summarised below:

<b>Activity</b>	<b>Timeline</b>
Procurement of contract	August 2017
Delivery Start Date	September 2017
Delivery End Date	December 2017
Project Closure	January 2018

### **Appendices:**

None.

### **Background Documents:**

The following documents are available upon request and on LEAP and GLA websites:

- Delivery Plan (ARUP)
- GLA Mayoral Decision 2049